

London Roadshow May 17th 2006

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For any further information please contact our Investor Relations Department:

E-mail: invrel@cementir.it

Tel. +39 06 45412.213

Fax +39 06 45412.288

AGENDA

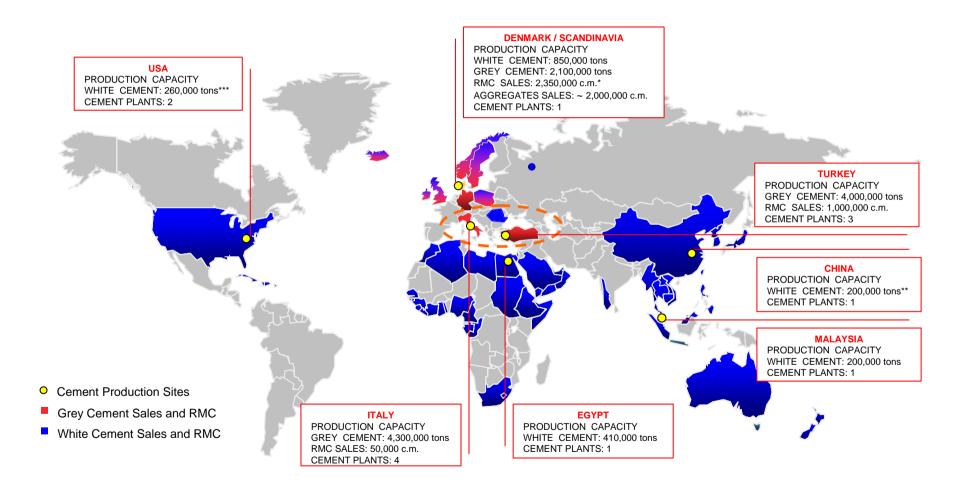


- GROUP OVERVIEW: CEMENTIR GROUP TODAY
- SUCCESSFUL EXPANSION FROM LOCAL TO GLOBAL PLAYER
- SHAREHOLDERS VALUE CREATION
- TARGETS FOR 2008
- COUNTRIES OF OPERATION
 - Italy
 - Turkey
 - Scandinavian Region
- GLOBAL LEADERSHIP IN WHITE CEMENT
- MAIN CHALLENGES FOR 2006
- FINANCIALS
 - Full Year 2005 highlights
 - Q1 2006 highlights
 - Net Financial Position
- CONCLUSION
- APPENDIX
 - Cementir Group Structure
 - The Caltagirone SpA Group
 - Analysts Coverage

GROUP OVERVIEW: CEMENTIR GROUP TODAY



OVER 12M T/Y OF CEMENT CAPACITY AND 3.8M C.M. OF RMC SOLD IN 5 CONTINENTS



^{*} Including 600,000 c.m. of 4K-Beton plants

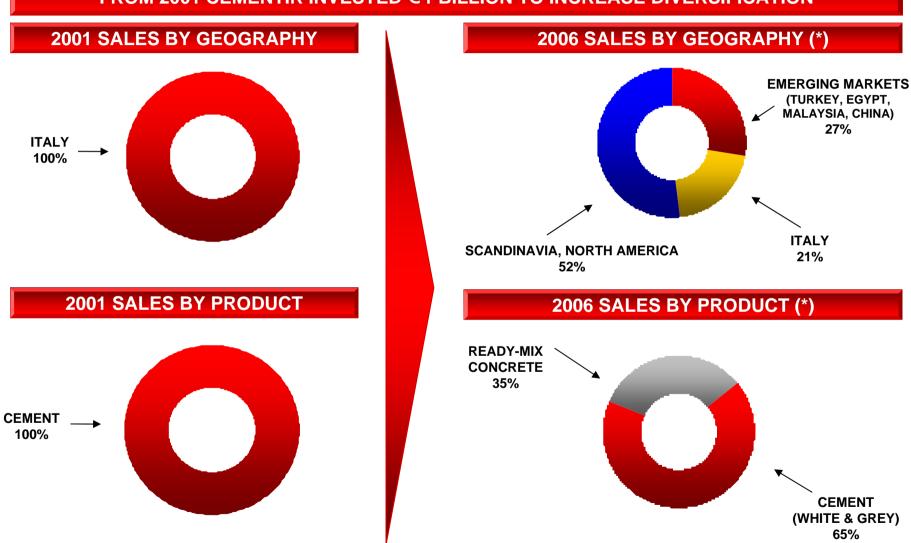
^{**} After expansion capex of 100,000 tons

^{***} In JV with Heidelberger and Cemex (Cementir holds a 24,5% stake)

SUCCESSFUL EXPANSION FROM LOCAL TO GLOBAL PLAYER



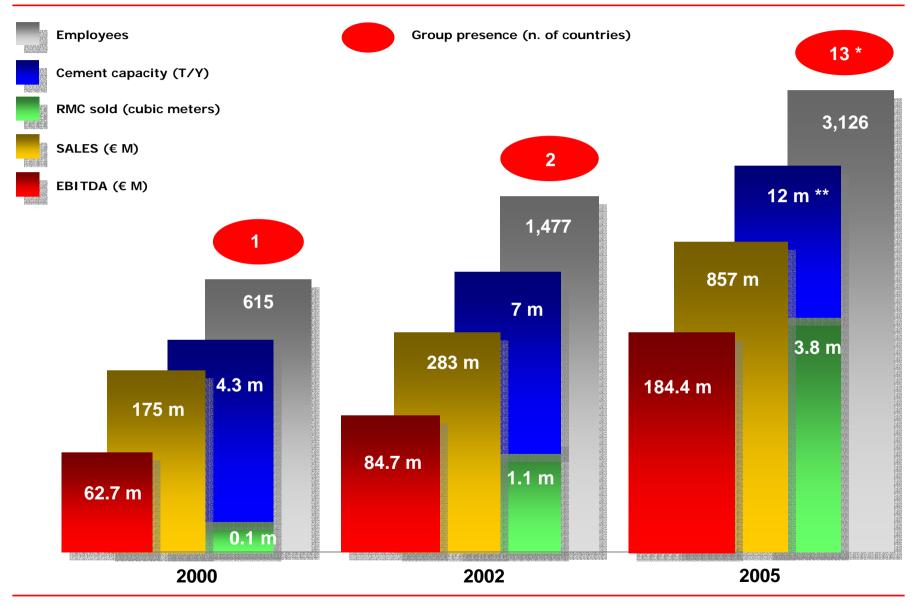
FROM 2001 CEMENTIR INVESTED €1 BILLION TO INCREASE DIVERSIFICATION



^{*} Expected figures. Including full year contribution from the Edirne plant in Turkey, acquired in December 2005

SUCCESSFUL EXPANSION FROM LOCAL TO GLOBAL PLAYER





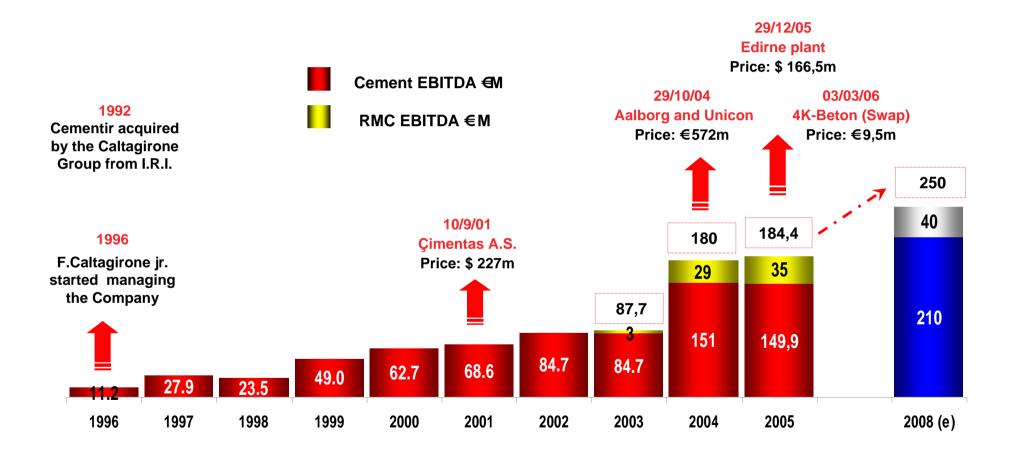
^{*} Countries include: Denmark, Italy, Turkey, Egypt, Malaysia, China, USA, Russia, Netherlands, Iceland, Portugal (jv with Secil), Sweden (50:50 with Skanska), Norway.

^{**} Including Edirne plant in Turkey





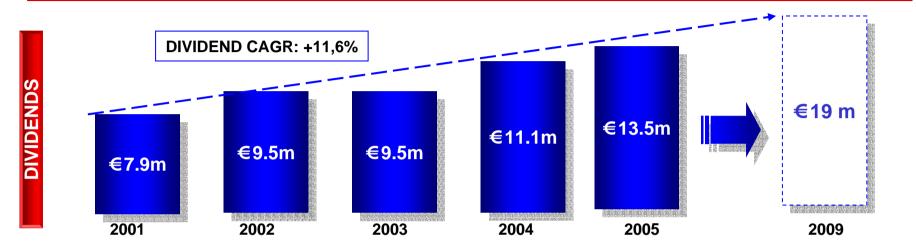
36.5% EBITDA CAGR FROM '96 TO '05 VIA ORGANIC AND EXTERNAL GROWTH ENTIRELY FINANCED BY CASH FLOW & DEBT



SHAREHOLDERS VALUE CREATION



IF WE ASSUME STABLE RESULTS THE GOAL IS TO REACH €19M DIVIDEND BY 2009



STOCK UP +500% FROM 1996 AND +156% SINCE AALBORG ACQUISITION



Source: Bloomberg



FINANCIAL TARGETS

DESCRIPTION / COMMENTS

SALES	> €1 billion	~ 30% Emerging Markets ~ 50% Scandinavia / USA ~ 20% Italy			
EBITDA	€250 millions	 Focus on cost efficiencies Increase use of alternative fuels Strategic repositioning in Scandinavian RMC (4K-Beton) Cement exports optimization 			
CAPEX	Avg. €65m	Reduce capex / sales ratio Optimize use of capital			
FREE CASH FLOW	Avg. €100m	 New cement terminal in Tampa (FL)* Double cement capacity in China to 200k t/y S. Petersburg (Russia) office to start operations Revamp of one kiln at Arquata (Italy) 			
ROCE	> 10%	 Global IT platform (SAP) Charter and logistics redefinition Investment in Carbon Fund to purchase CO₂ emissio certificates 			

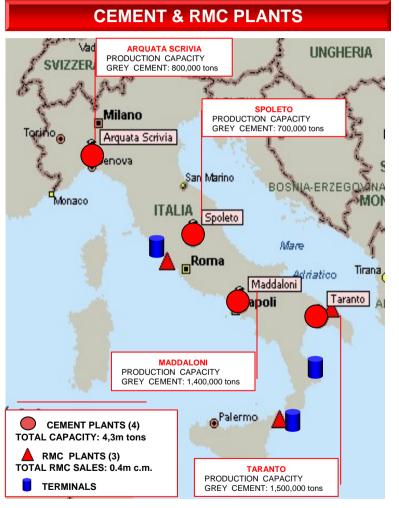
^{*} Tampa terminal has a full capacity of 45.000 tons



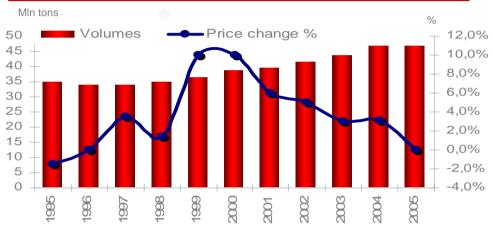




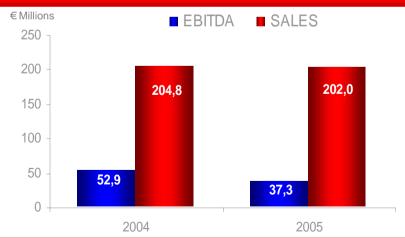
4th LARGEST CEMENT PRODUCER



ITALIAN CEMENT VOLUMES AND PRICE CHANGE¹



ITALIAN SALES AND EBITDA



1. Source: Company estimates

TURKEY

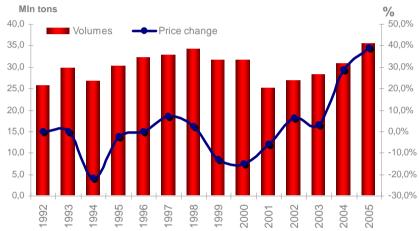


4th LARGEST CEMENT PRODUCER

ACQUISITION OF EDIRNE PLANT OPENS THE ISTANBUL MARKET AND INCREASES CAPACITY BY 25%



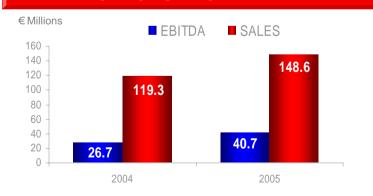




EDIRNE ACQUISITION

- ☐ The deal has a total value of USD 166.5 millions
- □ Edirne plant is one of the most modern plants in Turkey, located in the Marmara region, close to Istanbul and Bulgarian and Greek borders
- ☐ The plant has a capacity of 800,000 tons, which could be further expanded

TURKISH SALES AND EBITDA



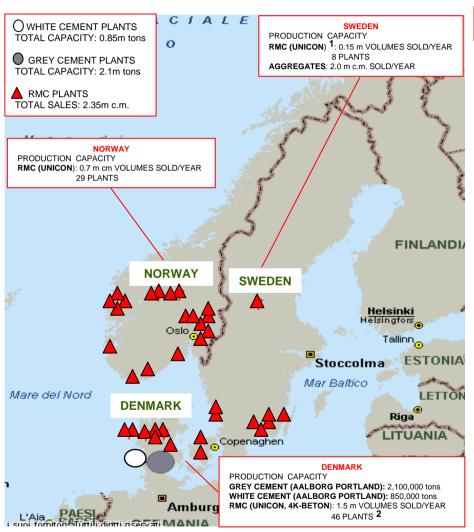
^{1.} Including 500,000 tons of capacity expansion at total cost of €14 m

^{2.} Source: Turkish Cement Manufacturers' Association and company estimates.

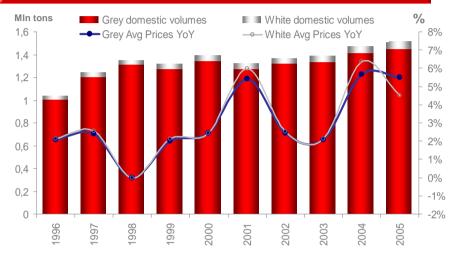
SCANDINAVIAN REGION



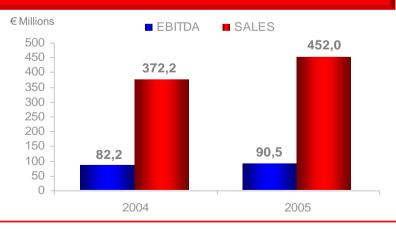
PAN SCANDINAVIAN N° 1 RMC PLAYER



CEMENT VOLUMES AND PRICE CHANGE (DENMARK)3



SCANDINAVIAN SALES AND EBITDA⁴



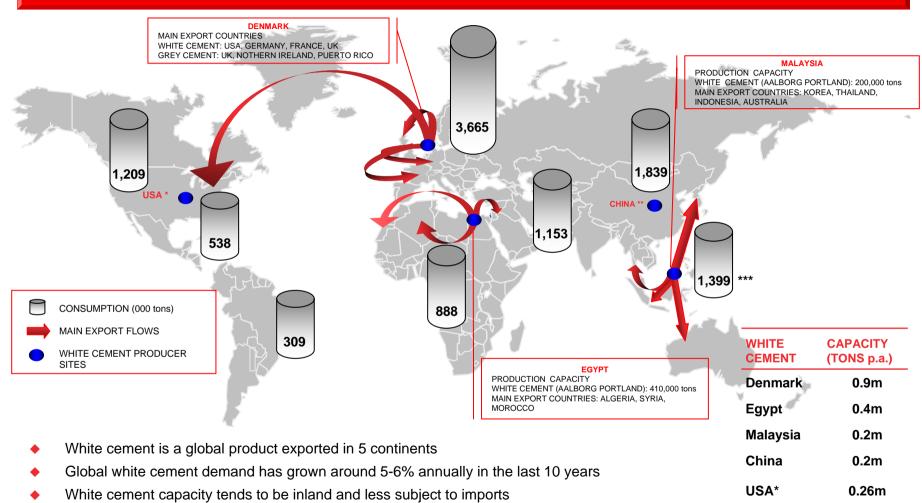
- 1. 50:50 share capital split between Unicon and Skanska;
- 3. Source: Company estimates;

- 2. Including 600,000 c.m. volumes sold and 18 plants of 4K-Beton;
- 4. 2004 data is based on Group pro-forma income statement

GLOBAL LEADERSHIP IN WHITE CEMENT



2004 GLOBAL WHITE CEMENT MARKET / CEMENTIR EXPORT FLOWS



Source: Cementir / Aalborg Portland 2004 estimates

White cement is used for decoration and RMI work; hence demand is more stable

1.96m

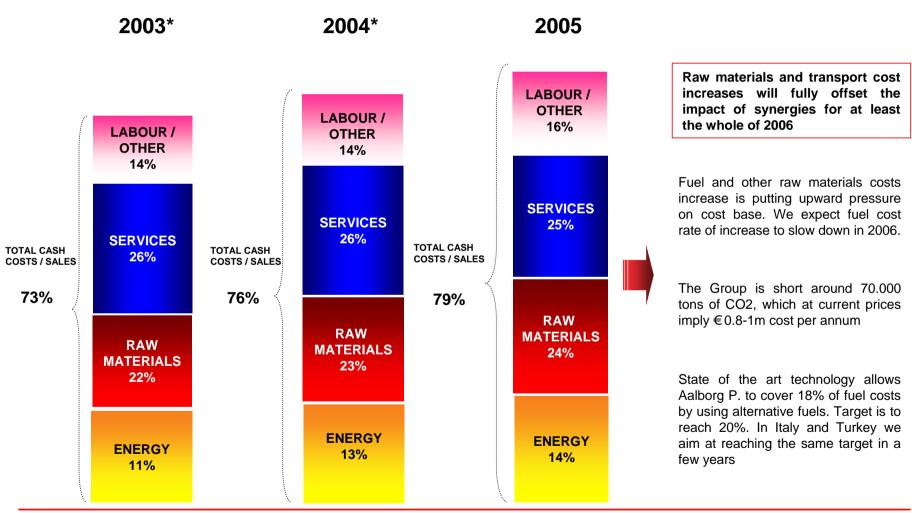
TOTAL

^{*} In JV with Heidelberger and Cemex (Cementir holds a 24,5% stake); ** Through its subsidiary Aalborg White Anquing Co. Ltd (Cementir holds a 70% stake)



OPERATING COSTS ARE STILL RISING

COMMENTS



^{* 2003} and 2004 data are based on Group pro-forma income statement









(Euro 000)	Jan-Dec 2005*	Jan-Dec 2004	Δ%
NET SALES	857,780	391,264	119.2
RAW MATERIALS	(333,431)	(156,705)	112.8
LABOUR COSTS	(120,979)	(47,950)	152.3
EBITDA	184,431	96,145	91.8
EBITDA MARGIN %	21.5%	25.0%	
D&A	(65,182)	(36,469)	78.7
EBIT	119,249	59,676	99.8
EBIT MARGIN %	13.9%	15.0%	
FINANCIAL RESULT	(4,298)	32,593	-113.2
PRETAX	114,951	92,269	24.6
INCOME TAXES	793	(24,278)	-103.3
MINORITIES	(6,347)	(375)	1592.5
GROUP NET PROFIT	109,397	67,616	61.8

^{* 2005} results include Aalborg Portland and Unicon for the first time and are therefore not directly comparable with the same period of 2004

FINANCIALS: Q1 2006 HIGHLIGHTS



(Euro 000)	Jan-Mar 2006*	Jan-Mar 2005**	Δ%
NET SALES	217,243	171,302	26.82
OTHER REVENUES	5,306	1,704	211.38
RAW MATERIALS	(97,006)	(68,201)	42.24
SERVICES	(54,275)	(47,682)	13.83
LABOUR COSTS	(31,571)	(28,578)	10.47
OTHER COSTS	(3,688)	(3,551)	3.86
EBITDA	36,009	24,994	44.07
EBITDA MARGIN %	16.58%	14.59%	
D&A	(16,030)	(14,924)	7.41
EBIT	19,979	10,070	98.40
EBIT MARGIN %	9.20%	5.88%	
FINANCIAL RESULT	(4,933)	(3,347)	47.39
PRE-TAX RESULT	15,046	6,723	123.80

^{* 2006} results are not directly comparable with the same period of 2005 because they include Vianini Pipe, 4K-Beton and Edirne plant for first time.

** 2005 data are IAS compliant



GEOGRAPHIC DIVERSIFICATION PROVIDES EARNINGS RESILIENCE

SALES BREAKDOWN BY DIVISION

(Euro millions)	Q1 2006*	Q1 2005	Δ%	2005	2004**	Δ%
EUROPE	155.4	129.6	19.9	644.1	269.2	139.3
ASIA	46.7	28.8	62.2	150.3	111.9	34.3
NORTH/CENTRAL AMERICA	11.7	7.3	60.3	35.6	11.0	222.7
NORTH AFRICA	3.4	5.6	(39.3)	27.5	3.0	816.7
TOTAL NET SALES	217.2	173.3	26.8	857.4	395.1	117.0

SALES BREAKDOWN BY PRODUCT

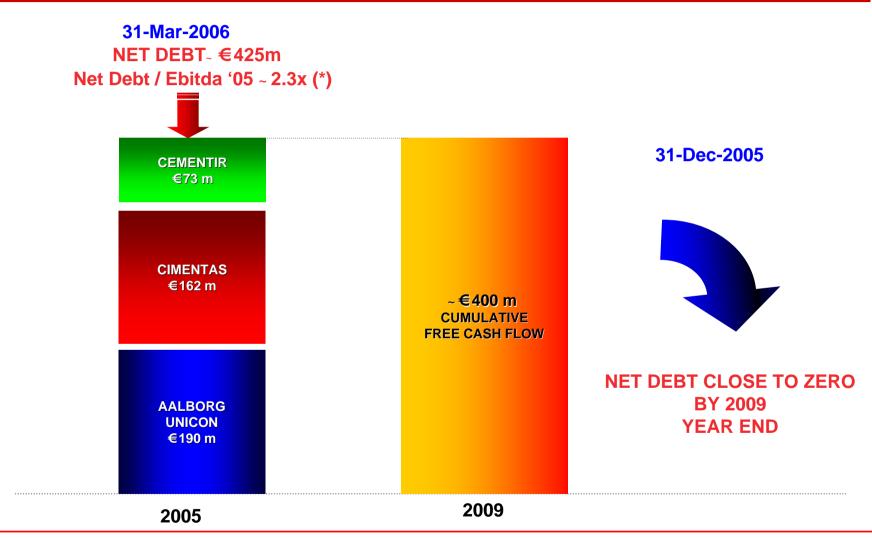
(Euro millions)	Q1 2006*	Q1 2005	Δ%	2005	2004**	Δ%
WHITE & GREY CEMENT	139.0	109.8	26.6	539.6	317.9	69.7
RMC	78.2	61.5	27.2	317.8	77.2	311.7
TOTAL NET SALES	217.2	171.3	26.8	857.4	395.1	117.0

^{* 2006} results are not directly comparable with the same period of 2005 because they include Vianini Pipe, 4K-Beton and Edirne plant for first time

^{** 2004} results don't include Aalborg Portland and Unicon and are therefore not directly comparable with the same period 2005



ASSUMING STABLE RESULTS AND NO FURTHER ACQUISITIONS NET DEBT TENDS TO ZERO BY END OF 2009





TARGETS: FREE CASH FLOW MAXIMISATION AND GROWTH



INTERNAL AND EXTERNAL GROWTH STRATEGY



TARGET FCF:
~ €100m PER
ANNUM

STRONG CASHFLOW GENERATION



FOCUS ON COST EFFICIENCIES

FOCUS ON IT /
LOGISTICS
OPTIMIZATION AND
CENTRALISATION OF
PURCHASES (COAL,
FUEL, ADDITIVES &
SPARE PARTS)

500,000 tons CAPACITY EXPANSION IN TURKEY



DISCIPLINED INVESTMENTS IN CORE BUSINESS



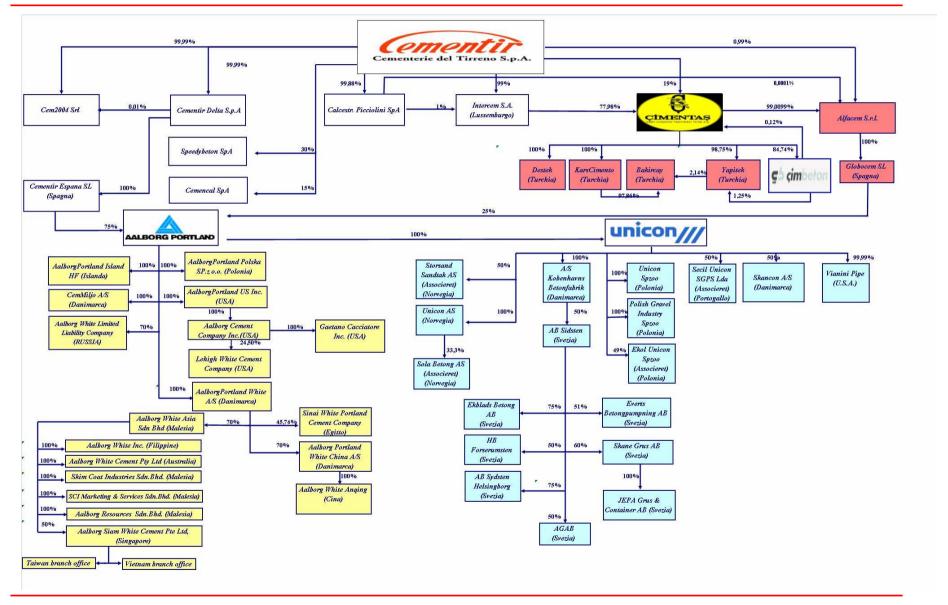
CAPEX / SALES RATIO
DOWN FROM OVER 10% TO
5-7% *
MANTAINANCE CAPEX
AROUND €65 m







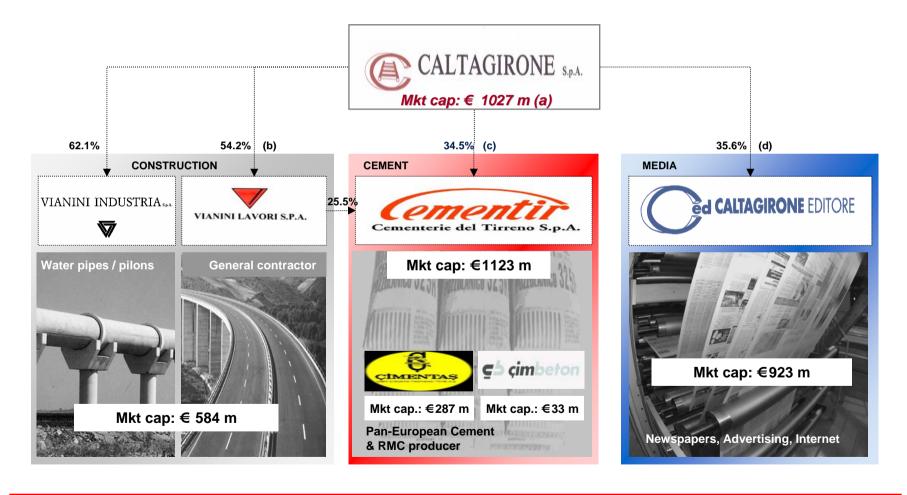




THE CALTAGIRONE SPA GROUP



- ➤ The Caltagirone SpA Group is a family-controlled industrial concern with aggregated sales over €1.3 bn (2005)
- >The Group holds financial investments in several quoted companies
- ➤ The structure is the following:



- (a) Mkt cap is based on prices at 10-05-06
- (b) Other companies of the Group own another 8.4%
- (c) Directly or indirectly held by other companies of the Group
- (d) The Caltagirone Family owns directly and/or indirectly another 36% of CED SpA





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CHEUVREUX	CRISTOFORI	www.caicheuvreux.com		
CAZENOVE	DELGADO	www.cazenove.com		
UBS WARBURG	CIPELLETTI	www.ubs.com		
САВОТО	LA SCALIA	www.caboto.it		
BANCA AKROS	MAJOCCHI	www.bancaakros		
CENTROSIM	PEDRAZZINI	www.centrosim.it		
ACTINVEST	CLEMENTE	www.actinvest.com		
EUROMOBILIARE	CHIANDETTI	www.bancaeuromobiliare.it		
INTERMONTE	MOSOLE	www.intermonte.it		
ABAX BANK	PARINI	www.abaxbank.com		



INVESTOR RELATIONS

invrel@cementir.it

Tel. +39 06 45412213

Fax +39 06 45412288

www.cementir.it